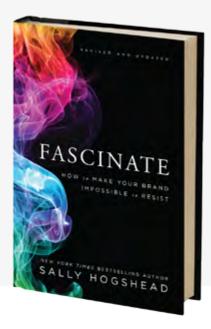


OFFICIAL COMPANION WORKBOOK

To the new and updated book Fascinate

by SALLY HOGSHEAD

YOUR BRAND-HACKING WORKBOOK



You can make anything fascinating.

You can make any brand or idea impossible to resist.

Use this workbook, along with your copy of *Fascinate*, to make it happen.

BECOME IMPOSSIBLE TO RESIST, IN UNDER ONE HOUR

What is fascination, exactly? It's the brain's most intense state of intense focus.

By combining science with creativity, I've developed the formula for fascination. And now I'll share it with you. This companion guide will give you a quick-start guide to part of the system.

You've heard of "life hacks" and "growth hacks"? This book is a **branding hack**—giving you a blueprint to smarter ideas in a shorter timeframe.

You'll begin to see how that works by looking at your own business or products with the tools in this worksheet.

To make your brand impossible to resist, go through the process inside of *Fascinate*.

PREPARE TO FASCINATE

Remember: Fascination It's the brain's most intense state of intense focus. The word is derived from *fascinare*, "to bewitch or hold captive so others are powerless to resist."

Fascination has origins as old as Mesopotamia and Greece. The idea persisted through the Renaissance and into modern times. As recently as the 20th century, fascination was still associated with hypnosis, bewitching, or enchantment.

There's still room to be fascinating in today's modern brand landscape. You likely encounter examples of fascinating messages in your daily routine.

Try and recall some examples of fascinating brands or messages. These could be a photograph, a package, a video or ad, or even a catchy headline.

None of these brands have supernatural powers, but they have worked dilligently to refine their brand and deliver consistent messages to support it. As you work to make your brand the most fascinating it can be, keep in mind these principles:

- People want to feel fascinated by a product or experience, and will often *pay a premium* for such an interaction. This can be an opportunity for you!
- Your customers and clients want to feel more fascinating *to others*, not just be fascinated by you. Look for instances where you give others something unique or fascinating they can use.

When brands (and people) fascinate others, they can create an involuntary response that sometimes feels like black magic. Shoppers will buy a product they weren't seeking, passers-by will stop and stare a person or object to the point of impoliteness, children will beg their parents for "one of those", witout even understand what it is.

Think of some examples of seemingly involuntary behaviors or purchases you've seen (or have done yourself.) These could be in a given format, like a supermarket, or just through your own poeple-watching experiences.

Refer to these notes later, after you've mastered the **Seven Advantages of Fascination**. You'll be able to view each idea or observation through one of these seven approaches.

THE SEVEN LANGUAGES OF FASCINATION

All fascination can be broken down one of seven advantages. Each communicates with a unique language.



INNOVATION

Innovation is the most creative of all the seven Advantages. It imagines. It tweaks. It invents. It surprises. It introduces new options, new behaviors, and new ways of thinking.



FORWARD-THINKING • ENTREPRENEURIAL • BOLD • SURPRISING • VISIONARY

INNOVATION: THE LANGUAGE OF CREATIVITY

Innovation changes the game with a new approach. It challenges assumptions, pushing people to think in new ways.

PILLARS OF INNOVATION BRANDS:

- > Invent surprising solutions.
- > Turn something old into something new.
- > Do the opposite.
- Add a dose of vice.

FIVE ADJECTIVES TO DIFFERENTIATE YOUR INNOVATION BRAND

FORWARD-THINKING

Innovation companies consciously avoid falling into ruts. If a service is usually sold one way, they find ways to sell it another way.

ENTREPRENEURIAL

Instead of plodding along behind others, they bring a hungry mindset and feisty attitude.

BOLD

Other brands might be bigger, but none are bolder.

SURPRISING

They push us to think ahead of the curve.

VISIONARY

Rather than see the world as it is, Innovation brands show us what the world can become.

PASSION

Passion makes our hearts swell, our pulses race, and our emotions rise. It excites and encourages. It cheerleads and plays. It inspires and intoxicates. It flirts and coaxes.



POWER

Power takes the alpha stance. It strengthens, earns respect, motivates, and guides action. Used intelligently and selectively, Power strengthens your reputation as a leader and earns respect.



POWER: THE LANGUAGE OF CONFIDENCE

Power leads the way with authority and confidence. Power always has a plan, moves with purpose, and reaches its goals.

PILLARS OF POWER BRANDS:

- > Lead the way.
- > Take control.
- > Pursue specific goals.
- > Own your opinions of authority.

FIVE ADJECTIVES TO DIFFERENTIATE YOUR POWER BRAND

ASSERTIVE

Power brands have a competitive spirit and pursue goals ambitiously to help consumers be on the winning team.

GOAL ORIENTED

They're focused on specific and ambitious outcomes—both for themselves and for their customers. Achievement matters.

DECISIVE

These brands take action rather than sit around and wait to see what happens next.

PURPOSEFUL

They're often looked to for answers and assistance, and they take this position seriously.

OPINIONATED

Power brands have strong beliefs and aren't afraid to express them with candor. No mincing of words here.

PRESTIGE

Prestige is the mark of excellence, in every form. Fancy logos and designer brands might come to mind, but that's merely the obvious side of this respected Advantage.



Limit availability.

TRUST

Trust is the tea maker who has continued with the same logo since 1706. It's the real estate agent who sends clients flowers for their birthdays.



TRUST: THE LANGUAGE OF STABILITY

Trust delivers consistently and reliably. Ever dependable, it maintains expectations, and thrives on being loyal and worthy of your business.

PILLARS OF TRUST BRANDS:

- > Repeat and retell.
- > Be authentic.
- > Accelerate trust.
- > Use familiar cues.

FIVE ADJECTIVES TO DIFFERENTIATE YOUR TRUST BRAND

STABLE

Even in a chaotic and fickle marketplace, Trust brands keep a steady demeanor.

DEPENDABLE

No matter what, they follow through on exactly what was promised.

FAMILIAR

They are usually known quantities, respected for their steadfast behavior and reliance on reproducible, proven ideas.

COMFORTING

Their communication feels like putting on your favorite pair of jeans.

PREDICTABLE

Trust brands develop patterns and strategies.

MYSTIQUE

Fascination is black magic, mesmerizing your audience, capturing its attention as through hypnosis. Mystique draws in your audience, captivating their attention.



OBSERVANT • CALCULATED • PRIVATE • CURIOSITY PROVOKING • SUBSTANTIVE

MYSTIQUE: THE LANGUAGE OF LISTENING

Mystique reveals less than expected. It provokes questions. These brands know when to talk, and when to be quiet.

PILLARS OF MYSTIQUE BRANDS:

- > Protect information.
- > Spark curiosity.
- > Ask questions before giving answers.
- Build mythology.

FIVE ADJECTIVES TO DIFFERENTIATE YOUR MYSTIQUE BRAND

OBSERVANT

Mystique brands don't do all the talking. They listen before speaking, and watch closely before jumping in.

CALCULATED

Mystique is calm, cool, and collected. These companies carefully select what they will say, and what they won't.

PRIVATE

These companies aren't afraid to set some limits and maintain privacy. Not everyone is allowed to join the club.

CURIOSITY PROVOKING

Who says you have to give away all the details? Instead, make people curious.

SUBSTANTIVE

Instead of tossing hundreds of messages left and right, Mystique selects what to say, and when to say it.

ALERT

Alert is clean and well lit. A surgeon's checklist. Alert eliminates mess. It organizes. It categorizes. It implements. Alert lives inside spreadsheets and annual reports.



ORGANIZED • DETAILED • EFFICIENT • PRECISE • METHODICAL

ALERT: THE LANGUAGE OF DETAILS

Alert follows the rules. It persuades us by defining deadlines and details. These brands get us to take action by increasing urgency.

PILLARS OF ALERT BRANDS:

- Sweat the small stuff.
- Create urgency.
- > Define consequences and deadlines.
- > Use rational facts.

FIVE ADJECTIVES TO DIFFERENTIATE YOUR ALERT BRAND

ORGANIZED

Alert is methodical in all aspects of business planning and follows a clearly systematized plan of action.

DETAILED

These companies ensure that every detail is correct before releasing it. Nothing slips between the cracks.

EFFICIENT

Alert communicates with clarity and responds to problems with careful reasoning. This is not a touchy-feely emotional appeal.

PRECISE

Check and recheck. Test and retest. Doublecheck and triple-check. Fix mistakes. Then check it again.

METHODICAL

Alert brands watch over each individual moving part rather than getting lost in the bigger picture.

UNDERSTANDING THE SEVEN ADVANTAGES

Always keep in mind your brand's Advantage, and the unique traits associate with it. When you communicte with your Advantage, you will always show your best self to the world.

Your Brand's Advantage	Your Brand is	Your Communication Will
INNOVATION Change The Game	Creative Visionary Entrepreneurial	Invent creative solutions that tweak tradition.
PASSION Create Connections	Expressive Optimistic Sensory	Apply optimism and energy to build relationships
POWER Command The Environment	Assertive Goal-Oriented Decisive	Become the Opinion of Authority
PRESTIGE Earn Respect	Ambitious Results-Oriented Respected	Use admiration to raise the value of your brand
+ + TRUST Build Loyalty + +	Stable Dependable Familar	Repeat and reinforce patterns
MYSTIQUE Make People Want to Listen	Observant Calculated Private	Keep the focus on results, not drama. Carefully select what you reveal.
ALERT Watch Over The Details	Organized Detailed Precise	Keep your team focused on deadlines and structure

SEVEN TACTICS FOR FASCINATING MESSAGES

Tactics allow you to customize your message, to more effectively address your customers' concerns and to build your brand reputation over time.

If Your Tactic Is	Do This	And You Will
INNOVATION Change The Game	Invent solutions to tweak tradition	Change the game
PASSION Create Connections	Connect with emotion	Build warm relationships
POWER Command The Environment	Define your position	Be an authority
PRESTIGE Earn Respect	Set higher standards	Earn respect
TRUST Build Loyalty	Never waver	Build loyalty
MYSTIQUE Make People Want to Listen	Reveal little information	Get people thinking
ALERT Watch Over The Details	Focus on the details	Prompt fast action

WHEN TO USE TACTICS

Use tactics in short-term opportunities, to provoke very specific actions, or to expand into new business areas, for example. Can you think of a few events your brand has faced recently or will in the future where tactics might be helpful? Jot down a few turning points or big moves to discuss later with your team.

HOW TO USE TACTICS

Your brand has an Advantage — one of the seven — but may also leverage the other six Advantages when the situation suits. Here's the formula:

ADVANTAGE + TACTIC = YOUR SPECIFIC MESSAGE

Following are references for using Tactics with your brand, based on its Advantage.

THE INNOVATION TACTIC

OVERVIEW OF THE INNOVATION TACTIC

- Your brand's message is becoming stale or irrelevant.
- Competitors are bringing new products to market faster than you.
- You need a new approach to solve a problem.
- You need to evolve in a rapidly changing environment (such as emerging technology).

QUICK TIPS FOR APPLYING INNOVATION AS A TACTIC

- Highlight what you're doing that's new and revolutionary.
- Use humor, even irreverence, in your communication material.
- Surprise your audience with unusual analogies, bizarre stories, or new perspectives on business.
- Create unusual marketing material. Stand out from the competition with cutting-edge design and noteworthy language.

THE PASSION TACTIC

OVERVIEW OF THE PASSION TACTIC

- You want consumers to feel more connected to your brand.
- You want employees to feel more engaged with their jobs and with each other.
- You want to deliver a more colorful experience.
- You're feeling out of touch with customers.

QUICK TIPS FOR APPLYING PASSION AS A TACTIC

- Be enthusiastic and adopt emotionrich language.
- Appeal to the senses with vivid words.
- Tell stories, because stories connect and engage with your audience.
- Use strong imagery to get to the heart and soul.

THE POWER TACTIC

OVERVIEW OF THE POWER TACTIC

- Your customers believe (mistakenly or not) that you are not a leader.
- You want to take charge of a certain situation.
- You want clients to pay closer attention to your professional advice.
- Your customers don't know what the company stands for.

QUICK TIPS FOR APPLYING POWER AS A TACTIC

- Be knowledgeable; share insights and ideas your customer may not have considered.
- Stay focused; avoid rambling on and wasting time; always keep the purpose of your customer contact points in mind.
- Be confident; have a firm message, with a clearly defined game plan.

THE PRESTIGE TACTIC

OVERVIEW OF THE PRESTIGE TACTIC

- You want to position yourself as being above competitors.
- You want to promote an upscale product or event.
- Your prices are dropping.
- A competitor is eclipsing you in a luxury market or competitive space.

QUICK TIPS FOR APPLYING PRESTIGE AS A TACTIC

- Develop top-notch marketing material.
- Pinpoint ways in which you will improve your customers' outcome.
- Prominently display all awards, ratings, and other third-party recognition so that the brand is seen to the viewer as already highly regarded by others.
- Highlight superior product features.

THE TRUST TACTIC

OVERVIEW OF THE TRUST TACTIC

- Your customer is nervous about change, and seeks stability.
- You want to highlight your heritage and legacy.

QUICK TIPS FOR APPLYING TRUST AS A TACTIC

- Be consistent: use the same colors, fonts, and tone of voice across communication materials.
- Compare your product to something your customer is already familiar with.
- Avoid trendy buzzwords.

THE MYSTIQUE TACTIC

OVERVIEW OF THE MYSTIQUE TACTIC

- Your message needs to be carefully phrased.
- Competitors are trying to copy your proprietary process (your "secret sauce").

QUICK TIPS FOR APPLYING MYSTIQUE AS A TACTIC

- Distill all marketing messages down to their essence.
- Do not spell out every detail, in order to keep your "secret sauce" a secret.
- Avoid oversharing and overexposure.
- Maintain an unemotional tone, even in times of chaos or conflict.

THE ALERT TACTIC

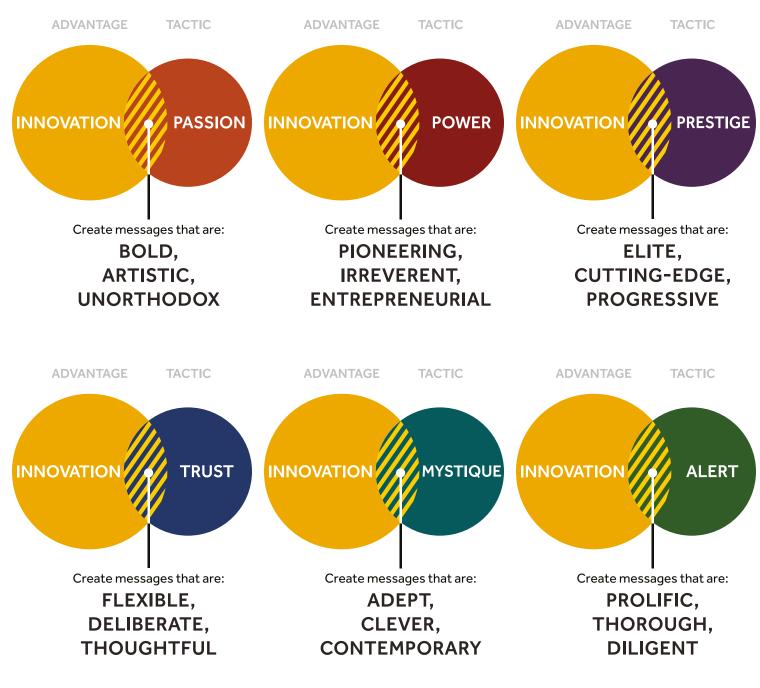
OVERVIEW OF THE ALERT TACTIC

- You're low on cash and need to drive immediate revenue.
- Your customers don't understand how to use your products and services properly (you need to find a way to get them to read the manual!).
- You need to slash unnecessary expenses.
- Customers don't take action on "closing the deal."

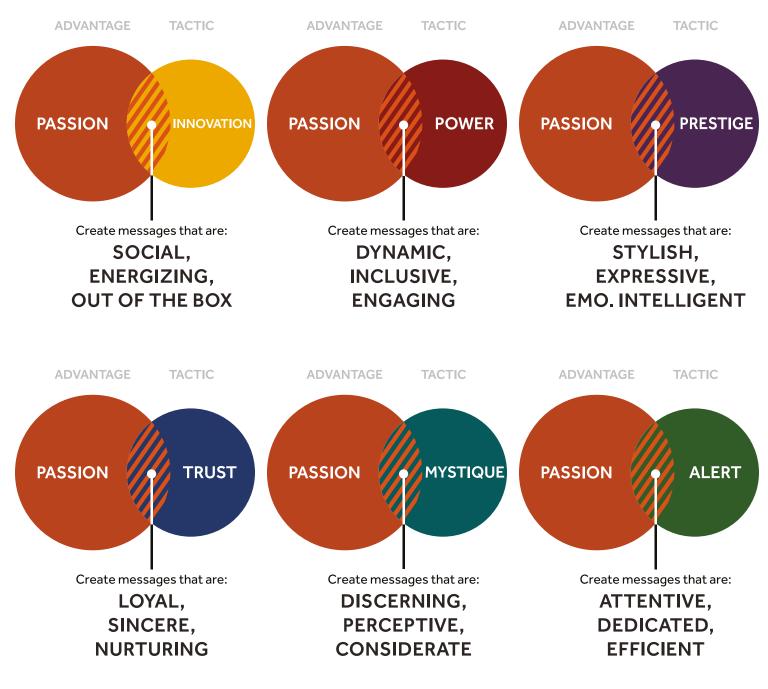
QUICK TIPS FOR APPLYING ALERT AS A TACTIC

- Focus on the data.
- Show consumers how you test and retest your process.
- Give a step-by-step plan of how you'll follow through on delivery.
- Offer in-depth details, and even minutiae.
- Avoid using emotional language or imagery, and instead focus on the rational.

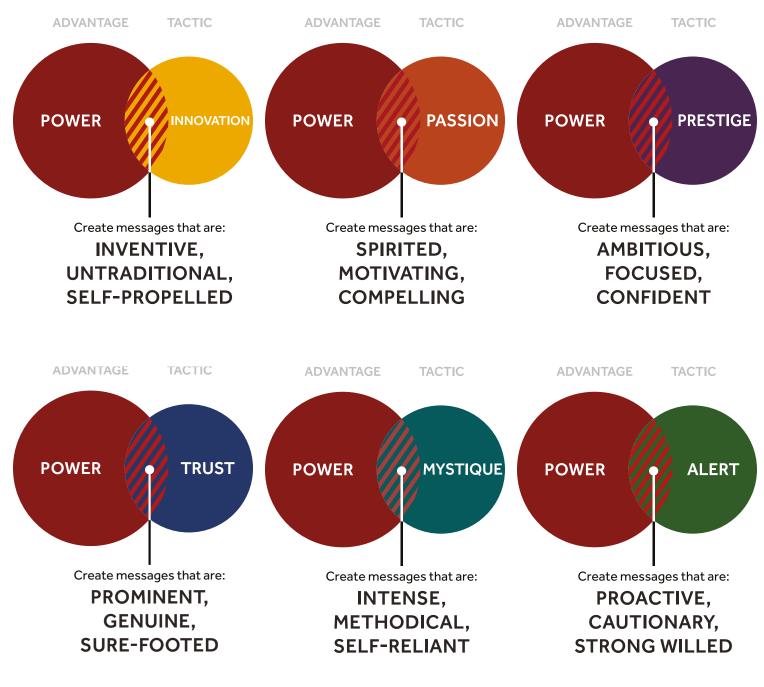
HOW INNOVATION BRANDS CAN USE TACTICS



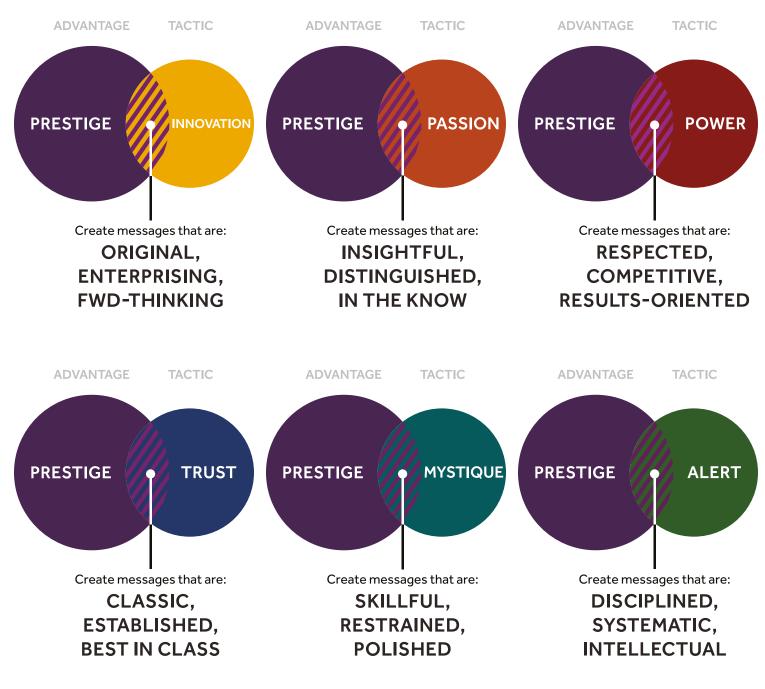
HOW PASSION BRANDS CAN USE TACTICS



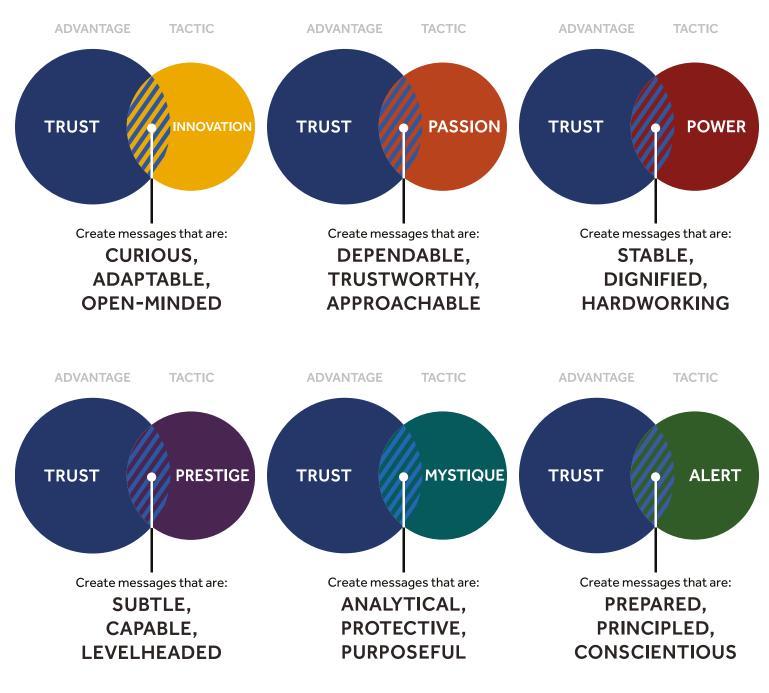
HOW POWER BRANDS CAN USE TACTICS



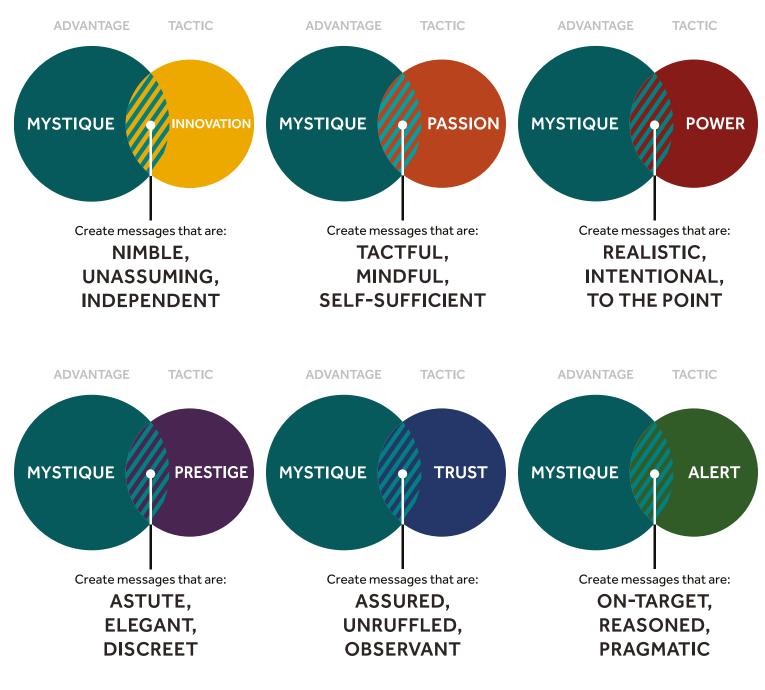
HOW PRESTIGE BRANDS CAN USE TACTICS



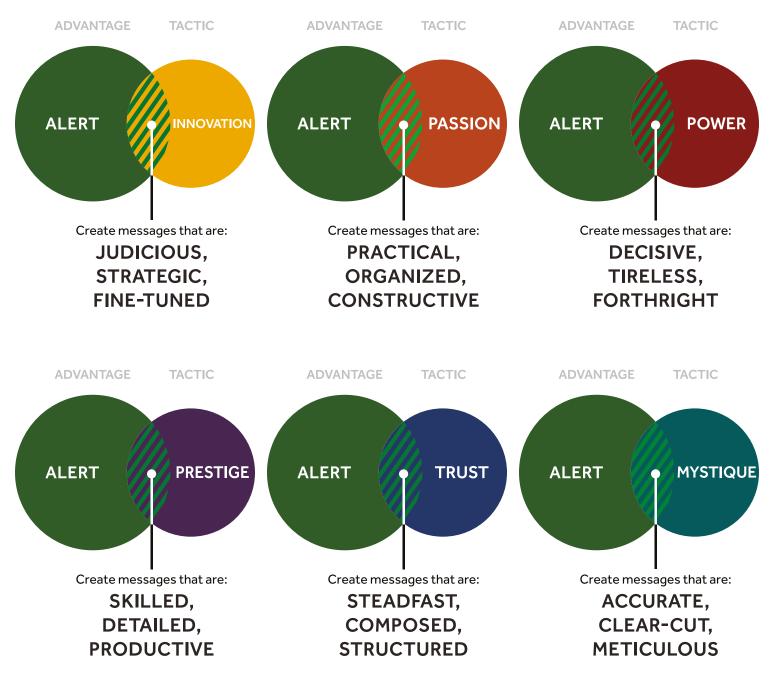
HOW TRUST BRANDS CAN USE TACTICS



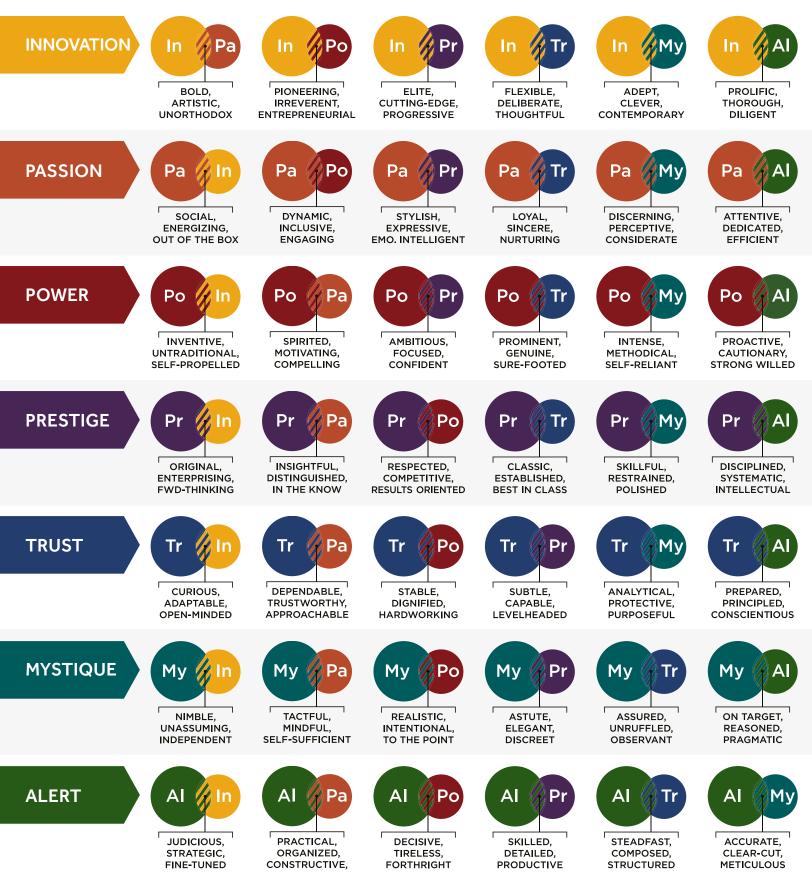
HOW MYSTIQUE BRANDS CAN USE TACTICS



HOW ALERT BRANDS CAN USE TACTICS



THE BRAND TACTICS MATRIX ADVANTAGE+TACTIC = YOUR MESSAGE



HOW TACTICS APPLY TO MARKETING PROBLEMS

Apply Tactics in the right situation can help solve your marketing problems. See if you can identify your brand's challenges, and use the appropriate Tactic.

If Your Probkem Is	Apply This	First Action Step
You need to compete against bigger, estab- lished category leaders	Tactic	Pintpoint an established norm, then run in the other direction
Employees or customers feel only a lukewarm con- nection with you	PASSION Tactic	Communicate your messages with strong emotion and energy
You're not seen as a leader or authority	POWER Tactic	Establish decisive opinions and beliefs to become the voice of authority
You need to increase the perceived value of yourself or your products		Overdeliver in one area
Clients and teams aren't loyal to you	++ TRUST Tactic ++	Repeat and reinforce patterns, eliminate chaos and uncertainty
People aren't curious to discover your ideas and insights	MYSTIQUE Tactic	Carefully vet all commu- nication, sharing only the minimum necessary
Your audience isn't taking fast or organized action	ALERT Tactic	Focus on negative con- sequences to accelerate urgency and drive action

THE FASCINATE SYSTEM FOR BRANDS

It's time to put all the pieces together. Take the information you've learned and put it to use. You'll have a fascinating brand in no time if you follow these simple steps:

- **Step 1.** Assemble Your Team
- Step 2. Identify Your Brand's Fascination Advantage
- Step 3. Build Your Brand Anthem
- Step 4. Apply Tactics to Strengthen Your Advantage
- **Step 5.** Create a Culture of Fascination

1. ASSEMBLE YOUR TEAM

Your branding efforts will be greatly improved by teaming up with others who share you goals. Here's how to assemble a successful team.

Look within your organization for agents of positive change

Include people from marketing, but also from other public-facing roles such as sales, support, even receptionists or other operations roles.

Think about a team that works well together, rather than who has the best resume or awards.

List a few possible teammates

Select a team leader

2. IDENTIFY YOUR BRAND'S FASCINATION ADVANTAGE

□ Visit BrandFascination.com and complete the assessment

Your brand's Advantage

3. BUILD YOUR BRAND ANTHEM

U Work with your team to craft a Brand Anthem

List a few adjectives surrounding your brand. These should be examples of "what makes you different" Refer to the Brand Profile from Step 2. or from Appendix C. in the book

List possible items for "what you do best"

Craft some potential anthems following the format:

[What makes you different] + [What you do best]

4. APPLY TACTICS TO STRENGTHEN YOUR ADVANTAGE

□ Use Tactics to build marketing messages

	Message
Tactic	Message
<i>Tactic</i>	Message

5. CREATE A CULTURE OF FASCINATION

G Find opportunities to make your brand and workplace more fascinating

List some ideas of how to be more fascinating	<i>z</i>
Brand voice within documents (emails, proposals, etc.)	Consistent communication on social media
Website to reflect marketing messages	Design of brand touchpoints
Company-wide culture and rituals	

HOW CAN YOU MAKE YOUR BRAND MORE FASCINATING?

Add some ideas or take notes here...

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HOW CAN YOU MAKE YOUR BRAND MORE FASCINATING?

Add some ideas or take notes here...



ABOUT SALLY

Sally Hogshead skyrocketed to the top of the advertising profession by age 24, becoming the most award-winning advertising copywriter in the U.S. Her campaigns for brands such as MINI Cooper, Nike, Godiva and Coca-Cola have fascinated millions of consumers.

One of the "Top 10 Brand Gurus in the World" in 2015, she went on to measure 700,000 consumers with the science of fascination. Hogshead appears in media such as the "TODAY" show and "LIVE with Kelly and Michael," and has been featured as one of the top five speakers in the U.S. Hundreds of corporations and small businesses use the Fascinate system, including Twitter, IBM and Porsche, as well as universities such as NYU.

Her previous book, *How the World Sees You*, is a *New York Times* and *Wall Street Journal bestseller*.

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